



Meeting community need.

Board of Directors 2018

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In 2018...

8 health and fitness locations



including the largest YMCA in the world!
Brookfield Residential YMCA at Seton

7 child care centres

2 outdoor camp locations

3.4 million visits

2,500 staff and volunteers

61,000+ members

92% of youth reported that the YMCA helped them be more active

82% agreed that the YMCA encouraged their children to try new activities and explore new experiences

80% of children and youth had an increase in self-esteem as a result of their YMCA experience

80% felt an increased sense of happiness and vitality because of the YMCA



YMCA Calgary

Annual Report 2018

Meeting community need.

"YMCA Calgary - at our new size and scale - is honoured to be responding to the needs of Calgarians right in their neighbourhoods all around the city."

- Shannon Doram, President and CEO, YMCA Calgary



Trevor Gardner
Board Vice Chair
YMCA Calgary

Howard Shikaze
Board Chair
YMCA Calgary

Shannon Doram
President and CEO
YMCA Calgary

Digital version available at annualreport2018.ymcalgary.org

Statistics from 2018 YMCA Calgary Impact Survey Report

Digital version available at annualreport2018.ymcalgary.org



"We view volunteering with the Y as a privilege, it gives us a sense of belonging and we call everyone our Y family!"
- Al and Judy, YMCA volunteers, with YMCA member Olakunle



"Damanjeet and Samia gave their heart and soul to our girl. They helped Roop grow her confidence and have shaped her into who she is today."
- YMCA preschool student Roop, and mother Natasha, with YMCA preschool team members Damanjeet and Samia



"I love the YMCA! I get to be 'ME!'"
- JJ Arbib, YMCA member

Meeting community need.

"[YMCA] allows me to not be self-conscious in workouts. It's a very welcoming place!"

- YMCA member

"I feel proud of myself... I am lucky to go here and I know YMCA supports us to go again. Thank you YMCA."

- Camp Chief Hector YMCA participant

"Incredibly responsive to our unique needs and to our child's individuality." - YMCA child care parent

"YMAP has positively impacted my life by giving me all the support I needed... such as friendship, belonging and respect."

- YMCA Achievement Program participant (YMAP)

"I am very happy and very proud because I learned many things about Canada and Canadians. I can spend my life happily."

- YMCA Language Instruction for Newcomers to Canada participant (LINC)

"Team YMCA, you enrich my life more than you know."

- YMCA member

"She comes home exhausted, but glowing. Learning more about herself and how amazing she can be."

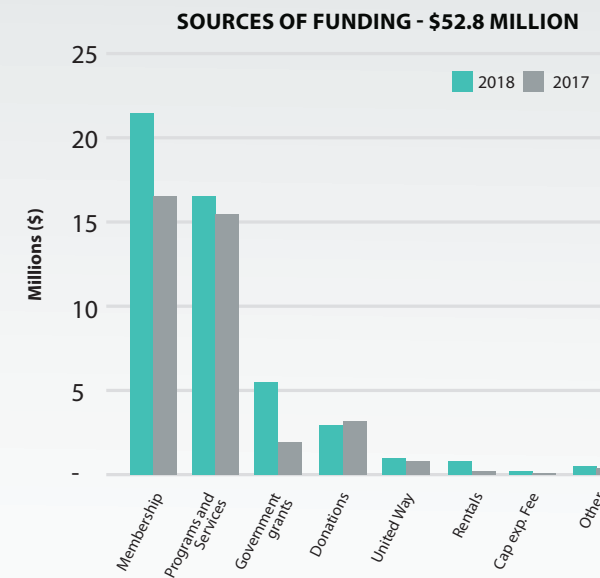
- Camp Chief Hector YMCA parent

Financials

This summarized financial information is extracted from the annual financial statements audited by Deloitte LLP. It has been prepared in accordance with criteria developed by management. A copy of the complete audited financial statements is available on our website at ymcocalgary.org

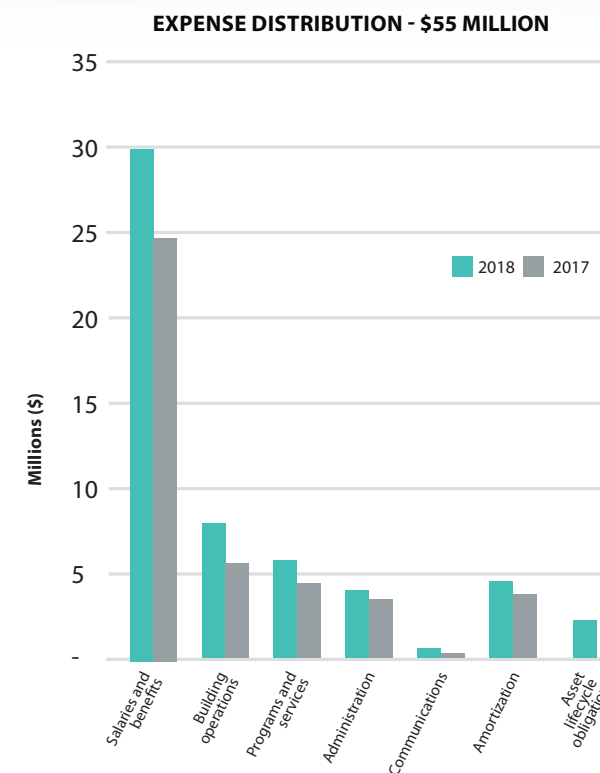
SUMMARIZED CONSOLIDATED STATEMENT OF OPERATIONS

For the year ended December 31, 2018 (with comparative figures for 2017)	2018 (\$000s)	2017 (\$000s)
REVENUE		
Memberships	23,178	17,861
Programs and services	17,711	16,693
Government grants	5,808	2,269
Donations	3,330	3,380
United Way of Calgary and Area	1,014	917
Rentals	904	223
Capital expenditure fee	269	162
Other	606	447
Total revenue	52,820	41,952
EXPENSES		
Salaries and benefits	29,973	24,852
Building operations	7,744	5,646
Programs and services	5,620	4,485
Administration	3,975	3,550
Communications	606	457
Amortization	4,567	3,705
Asset lifecycle obligation	2,500	-
Total expenses	54,985	42,695
Operating deficiency of revenue over expenses	(2,165)	(743)
Investment income	158	876
Gain on disposal of tangible capital assets	31	84
(Deficiency) excess of revenue over expenses	(1,976)	217



SUMMARIZED CONSOLIDATED STATEMENT OF FINANCIAL POSITION

For the year ended December 31, 2018 (with comparative figures for 2017)	2018 (\$000s)	2017 (\$000s)
ASSETS		
Current assets	10,605	12,997
Investments	18,798	16,183
Capital assets	37,759	34,421
Total assets	67,162	63,601
LIABILITIES AND NET ASSETS		
Current liabilities	15,472	12,443
Deferred capital contributions	488	397
Long-term obligations under capital leases	648	730
Asset lifecycle obligation	2,500	-
Net assets	48,054	50,031
Total liabilities and net assets	67,162	63,601



SUMMARIZED CONSOLIDATED STATEMENT OF CASH FLOWS

(Deficiency) excess of revenue over expenses	(1,976)	217
Items not affecting cash	7,460	3,306
	5,484	3,523
Changes in non-cash working capital	2,162	2,180
Operating activities	7,646	5,703
Financing activities	(856)	(814)
Investing activities	(7,047)	(13,080)
Net decrease in cash	(257)	(8,191)
Cash, beginning of year	3,915	12,106
Cash, end of year	3,658	3,915