

IT STARTS HERE.



YMCA CALGARY
ANNUAL REPORT

2016

1:25am
7:15pm
10:15pm
3:45pm
3:30pm
6:40pm
9:17pm
12:00pm
8:13am
8:13am
6:15pm
1:19pm
2:15pm

one minute one hour one day at a time

YMCA Calgary is on a mission to promote the spiritual, mental, physical and social development of individuals, and to foster a sense of responsibility in the community.

24/7

A YEAR IN REVIEW

A year when the Calgary community came together in a challenging time to support one another; a year when our charity of 114 years, was proud to play a part in helping. Our “no one is turned away because of financial need” policy became more important than ever. Through the generosity of our members, participants and other Calgarians, our annual Strong

need” policy became more important than ever. Through the generosity of our members, participants and other Calgarians, our annual Strong Kids Campaign raised a record \$1.6 million to give more children access to our programs and services. Thank you to all who donated YMCA Calgary concentrates our efforts around three core areas of impact – the health of children, youth and adults,

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Narmin Ismail-Teja
Board Chair
YMCA Calgary



Howard T. Shikaze
Board Vice Chair
YMCA Calgary



Helene Weir
President & CEO
YMCA Calgary

25am
2:30
7:15pm
6:02
10:15am
5pm
30pm
31
6:45
8:36
7pm
11:27
10:55am
10:35am
10:15pm
1:15am
30pm
2:13pm



2016

A YEAR IN REVIEW



IN 2016 YMCA CALGARY...

OPENED

- 1 HEALTH AND FITNESS LOCATION &
- 1 DEDICATED CHILD DEVELOPMENT CENTRE

BRINGING YMCA CALGARY'S ASSOCIATION 2016 OPERATING TOTAL TO

- 6 Health & fitness locations (4 with child care centres)
- 1 Dedicated child development centre (with a 350 space child care)
- 2 Outdoor camp facilities

2 MORE HEALTH AND FITNESS LOCATIONS WILL OPEN IN 2017

2.1 MILLION
YMCA Visits

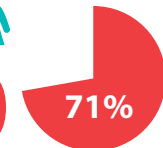


10,000+
Outdoor Camp
Experiences



1,000

number of community program participants served each week



feel improved sense of well-being because of the YMCA

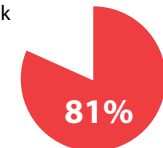
17,000+
Program Participants

23,000

The number of subsidized enrichment experiences for Calgary's kids, thanks to the generosity of donors.

85%

of Grade 6 members felt the programming, supported by the Calgary Flames Foundation, has helped them feel more positive about themselves, become more active and more involved in sport



believe the YMCA makes their children more confident

45,000+
YMCA Members



believe the YMCA helps their children try new activities

126,000+
Drop-in visitors

1565 volunteers

contributed 120,772 hours

27 MILLION

The amount raised by the Power of Potential campaign, over 90% of the way to the 30 million goal. These funds will help support camp, community YMCA and the new developments in the NW and SE of Calgary.

24/7

Every minute of every day, the YMCA is making a difference in someone's life

6:31AM MARIS OPENS THE GYM FOR THE CRITICAL
HHOUSES PROGRAM AT ALTADORE SCHOOL.

7:05PM KEVIN
BEGINS HIS PEP TALK FOR THE YMCA
MASTER SWIMMERS AT THE ALBERTA
PROVINCIALS.

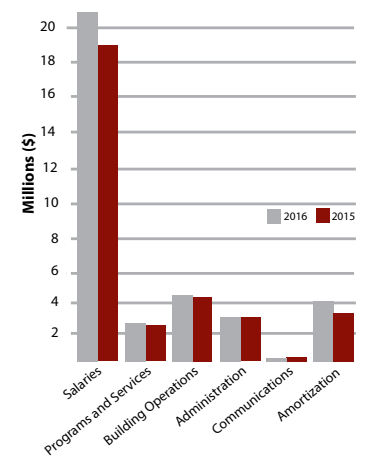
2:00AM TANIS FROM THE CALGARY YMCA COACHES
CALGARY TIME YMCA UKRAINE DELEGATES ON OFFERING...

SUMMARIZED CONSOLIDATED STATEMENT OF OPERATIONS

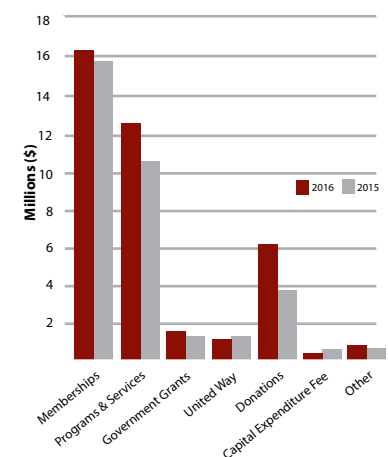
For the year ended December 31, 2016
(with comparative figures for 2015)

	2016 (\$000s)	2015 (\$000s)
REVENUE		
Memberships	16,275	15,905
Programs and services	12,575	10,758
Government grants	1,607	1,328
United Way of Calgary and Area	1,048	1,079
Donations	6,166	3,932
Capital expenditure fee	174	311
Other	663	515
Total revenue	38,508	33,828
EXPENSES		
Salaries and benefits	20,819	18,737
Programs and services	3,077	2,799
Building operations	4,584	4,303
Administration	3,519	3,473
Communications	363	438
Amortization	4,252	3,366
Total expenses	36,614	33,116
Operating excess of revenue over expenses	1,894	712
(Loss) gain on disposal of tangible capital assets	4	(45)
Investment income	846	430
Excess of revenue over expenses	2,745	1,097

EXPENSE DISTRIBUTION - 36.6 MILLION



SOURCES OF FUNDING - 38.5 MILLION



**SUMMARIZED
CONSOLIDATED
STATEMENT
OF FINANCIAL
POSITION**

As at December 31, 2015
(with comparative figures for 2014)

	2016 <small>(\$000s)</small>	2015 <small>(\$000s)</small>
ASSETS		
Current assets	14,644	3,845
Restricted cash	7,470	5,170
Investments	14,340	13,611
Tangible capital assets	32,194	31,476
Total assets	67,648	54,102

LIABILITIES AND NET ASSETS

Accounts payable and accrued liabilities	10,322	1,856
Other current liabilities	7,418	3,877
Deferred capital contributions	301	318
Long-term obligations under capital leases	794	982
Net assets	49,813	47,069
Total liabilities and net assets	68,648	54,102

**SUMMARIZED
CONSOLIDATED
STATEMENT
OF CASH FLOWS**

For the year ended December 31, 2016
(with comparative figures for 2015)

	2016 <small>(\$000s)</small>	2015 <small>(\$000s)</small>
Excess of revenue over expenses	2,745	1,097
Items not affecting cash	3,888	3,518
	6,633	4,615
Changes in non-cash working capital	10,880	3,292
	17,513	7,907
Financing activities	(751)	(722)
Investing activities	(6,887)	(7,664)
Net decrease in cash	9,875	(479)
Cash, beginning of year	2,231	2,709
Cash, end of year	12,106	2,230

Complete financial statements,
audited by Deloitte, and from
which this summary is extracted,
are available on our website at

ANNUALREPORT2016.YMCACALGARY.ORG



10:39 am

CULTURAL PRIDE STARTS HERE

1:25 am
7:15 am
4:20 am
3:45 pm
3:30 pm
6:45 am
9:17 pm
12:00 am
8:13 am
11:27 am
3:30 pm
3:30 pm
2:15 pm

5:24pm Bogota Time
GLOBAL STRENGTH STARTS HERE





11:38 am

RESTORATIVE HEALTH STARTS HERE

1:25 am 30
7:15 6:02
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2:30pm
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8:13am

4:15pm

FAMILY SUPPORT STARTS HERE

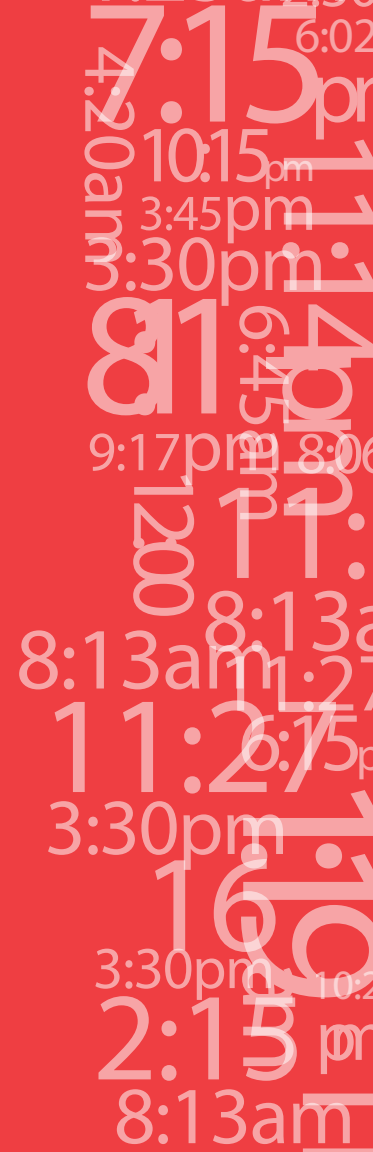


8:16pm

HEALING STARTS HERE

4:20am
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11:27am
3:30pm
1:16pm
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8:13am
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10:27am

**IT STARTS HERE.
WHAT WILL YOUR IT BE?**



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OPENED

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- 1 DEDICATED CHILD DEVELOPMENT CENTRE

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Outdoor Camp Experiences

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